

Compliance and Governance



502-P26-VE-1



Virtual



22 hours

Course Description:

Professionals in Corporate Governance, Corporate Strategy, and Internal Audit will develop a sound understanding of corporate governance best practices, integrate governance with risk management, strategy, and performance through interactive virtual sessions and assignments that address real-world challenges from recent crises and stakeholder expectations.

Target Audience:

Professionals in:

- Corporate Governance.
- Corporate Strategy.
- Internal audit.

Course Objectives:

By the end of the program, participants will be able to:

- Explain the main role of Corporate Governance.
- Describe the 3 Lines Model and its relation to Corporate Governance.
- Identify best practices for corporate governance.
- Recognize the responsibilities and qualifications for Corporate Governance.
- Discuss the link between Strategy and Corporate Governance.
- Explain the effects of Independence, Remuneration, and Conflicts of Interest and approaches to manage them.
- Describe Corporate Social Responsibility for Board members.
- Identify the role of the Board in managing Risk.
- Explain the aim of reporting to Board members.
- Recognize the importance of Planning and stress testing.

Course Outline:

Module 1: Introduction to Corporate Governance

Session 1: Introduction to Corporate Governance

- Why do we need corporate governance?
- Lessons from the crisis.
- Key features of corporate governance.

- The challenge of corporate governance.
- The changing expectations of directors.
- What really matters to a board.
- The current risk universe – what is important?
- What really matters to other stakeholders?
- Implementing corporate governance within a firm: key lessons and issues.
- What appears to work best?
- Moving to more agile reporting.
- Assignment.

Module 2: The 3 Lines Model and Corporate Governance

Session 1: The 3 Lines Model and Corporate Governance

- What is the 3-line model?
- How does that differ from the 3 lines of defense?
- What does this mean for corporate governance?
- Does this change the governance structure?
- What does this mean for a firm and reporting to the board?
- Will this add value?
- Assignment.

Module 3: Key Corporate Governance Best Practice

Session 1: Key Corporate Governance Best Practice

- The relationship between corporate governance and risk management.
- Current guidance and expectations
- Increasing emphasis on the prevention of bribery and corruption.
- Financial crime deterrence and tax transparency responsibilities.
- Disclosure and transparency.
- Assignment.

Module 4: Corporate Governance in Practice

Session 1: Corporate Governance in Practice

- Board responsibilities.
- Board qualifications and composition.
- Board structure and practices.
- Senior management.

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- Governance and group structures.
- Risk management function, its role, and sophistication.
- Risk identification, monitoring, and controlling.
- Risk reporting and exception-based escalation.
- Compliance and their 2nd line role.
- Internal audit and the 3 lines model.
- Quiz.

Module 5: Corporate Governance and Strategy

Session 1: Corporate Governance and Strategy

- The role of strategy and strategic risk.
- The challenges currently faced.
- Dealing with change.
- The mission and governance.
- Developing strategy.
- What are firms saying?
- Quiz.

Module 6: Independence, Remuneration, and Conflicts of Interest

Session 1: Independence, Remuneration, and Conflicts of Interest

- What is a non-executive director?
- What are their responsibilities?
- Identifying and dealing with conflicts of interest.
- Ethical dilemmas in practice.
- Succession planning.
- Quiz.

Module 7: The Board and Corporate Social Responsibility

Session 1: The Board and Corporate Social Responsibility

- What is CSR?
- What are banks doing?
- The role of the governance body.
- ESG and corporate governance.
- Examples of statements.
- Assignment.

Module 8: The Board and Risk Management

Session 1: The Board and Risk Management

- The risk appetite statement.
- The risk appetite framework.
- Risk management responsibilities.
- The role of the 2nd line risk management function.
- The board and models.
- Reporting obligations.
- Assignment.

Module 9: Board Reporting

Session 1: Board Reporting

- What does the board need to know?
- Metrics and reporting.
- KCIS, KPIS, and KRIS.
- Exception-based escalation.
- Pull and push.
- Approving and noting.
- Quiz.

Module 10: Planning and Stress

Session 1: Planning and Stress

- Stress testing and scenario modelling – why are they important?
- What is expected?
- How to model scenarios
- What might happen?
- Inherent and residual risk.
- What is operational resilience?
- The impact on business continuity planning.
- Quiz.



CENTRAL BANK OF EGYPT
Egyptian Banking Institute

Corporate Governance – What Really Matters?



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Assessment Strategy

- 80% Assignments and quizzes.
- 20% Participation.
- 60% Cut-off score.

Course completion will grant participants:

2 CEUs.

Course Language:

English.

Prerequisites:

Intermediate level of English.